



## **2013 Interim Results**

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# Executive Summary



	2013	2012
<b>Profit before exceptional items:</b>	<b>£1.6m</b>	£1.3m *

- Sales levels flat due to subdued demand/price deflation but sales trend is improving
- Good sales growth in our target areas
- Profit increase driven mainly by improved cost control
- Pension deficit down by £2.1m – benefit of higher bond yields
- Net debt at H1 of £7.2m, with good H2 cash generation expected
- Dividend maintained at 0.50p per share will be paid in October 2013 register date 6 September 2013
- Group continues to demonstrate progress

\* Restated – 2012 profit reduced by £0.2m due to higher pension interest under IAS19(R)

# 2013 H1 Results



£m	2013 H1		2012 H1		2012 H2	
<b>Sales</b>		<u>68.1</u>		<u>68.0</u>		<u>73.8</u>
Gross Profit	<b>31.9%</b>	<b>21.7</b>	32.0%	21.8	<b>31.9%</b>	<b>23.5</b>
Overheads		<u>19.5</u>		<u>19.8</u>		<u>19.7</u>
EBIT	<b>3.2%</b>	<b>2.2</b>	2.9%	2.0	<b>5.2%</b>	<b>3.8</b>
Interest		<u>0.6</u>		<u>0.7</u>		<u>0.6</u>
<b>Profit before exceptionals</b>		<b>1.6</b>		1.3		<b>3.2</b>
Exceptional charges/(credits)		<u>0.2</u>		<u>(1.7)</u>		<u>0.7</u>
PBT		<b>1.4</b>		3.0		<u>2.5</u>
Tax		<u>0.4</u>		<u>0.8</u>		<u>0.8</u>
Profit for the year		<u>1.0</u>		<u>2.2</u>		<u>1.7</u>
<b>EPS</b>		<b>0.88p</b>		1.89p		<b>1.51p</b>

Exceptional items

Property

Pension

Property

# 2013 H1 Cash Flow

£m	2013 H1	2012 H1	2012 H2
EBIT	<b>2.2</b>	2.0	<b>3.8</b>
DA	<b><u>0.7</u></b>	<u>0.6</u>	<b><u>0.7</u></b>
EBITDA	<b>2.9</b>	2.6	<b>4.5</b>
Working Capital	<b>0.4</b>	0.2	<b>0.1</b>
Interest	<b>(0.2)</b>	(0.2)	<b>(0.3)</b>
Tax	<b>(0.3)</b>	0.0	<b>(0.9)</b>
Capex	<b>(0.4)</b>	(0.4)	<b>(0.4)</b>
Pensions	<b>(1.5)</b>	(1.2)	<b>(1.4)</b>
Dividend	<b><u>(1.2)</u></b>	<u>(1.2)</u>	<b><u>(0.6)</u></b>
Movement in Net Debt	<b><u>(0.3)</u></b>	<u>(0.2)</u>	<b><u>1.0</u></b>

# Packaging Distribution

£m	2013 H1		2012 H1		2012 H2	
<b>Sales</b>		<b><u>54.9</u></b>		<b><u>55.0</u></b>		<b><u>59.8</u></b>
Gross Profit	<b>29.8%</b>	<b>16.4</b>	30.4%	16.7	<b>30.1%</b>	<b>18.0</b>
Overheads		<b><u>14.8</u></b>		<b><u>15.0</u></b>		<b><u>14.8</u></b>
EBIT before exceptional items	<b>2.9%</b>	<b><u>1.6</u></b>	3.1%	<b><u>1.7</u></b>	<b>5.3%</b>	<b><u>3.2</u></b>
<b>Sales volume</b>		<b>1.0%</b>		0.8%		<b>-2.0%</b>
Sales price		<b>-1.1%</b>		-2.0%		<b>1.5%</b>

# Packaging Distribution



- Subdued demand – competitive pricing
- 3PL (third-party logistics) growth of 6%
- National Accounts growth of 7%
- Internet retail is ca. 20% of Distribution business
- Recent Internet retail wins include The Hut, ASOS, Feel Unique
- Sales split H1/H2 is 47.5%/52.5% for the last four years, seasonal uplift in H2
- Focus on margin – price increases imminent
- Strong overhead control



KUEHNE+NAGEL



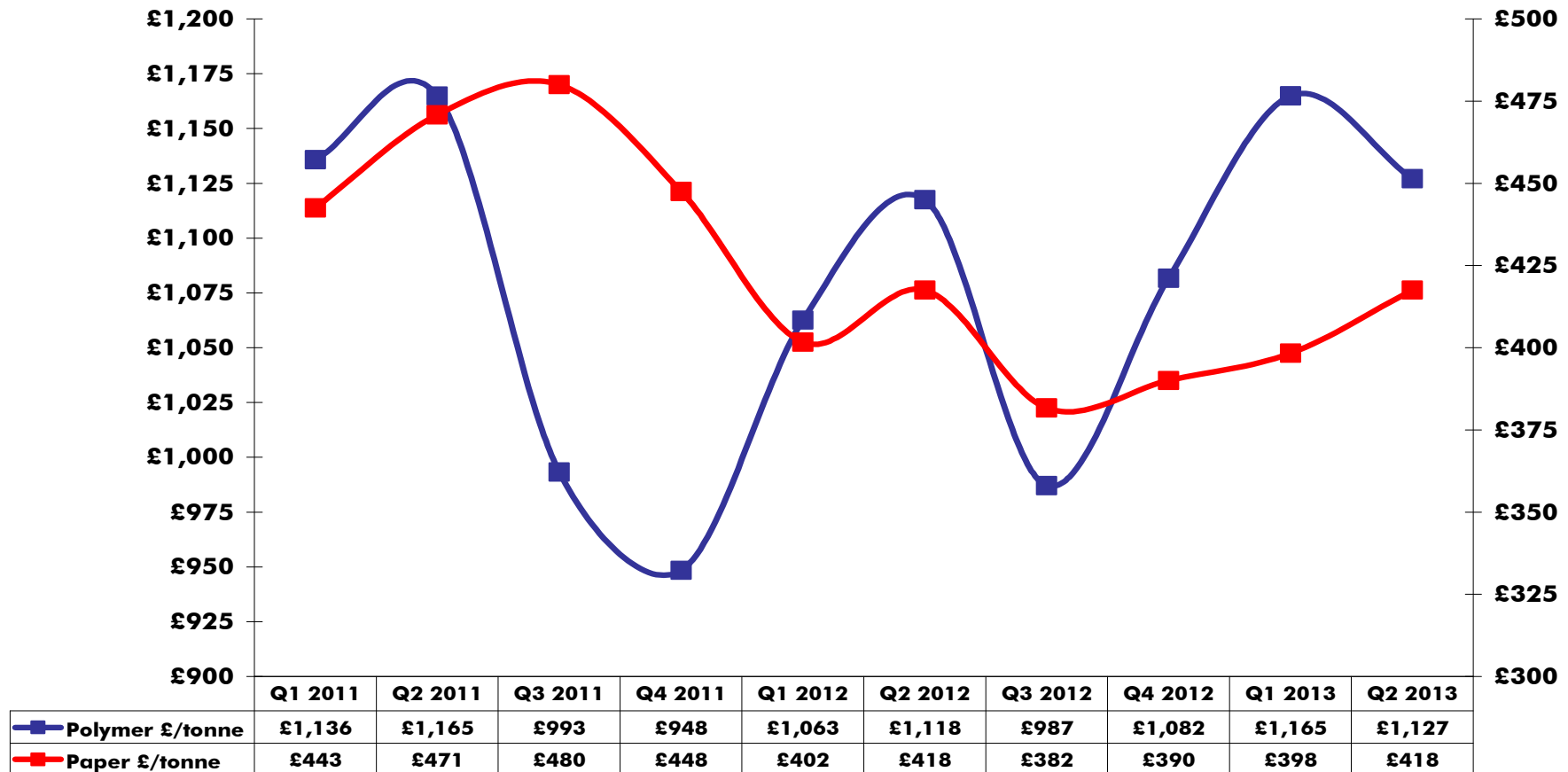
AGA RANGEmaster  
Group



LAKELAND

feelunique.com  
The Destination for Beauty...

# Raw Material Movements

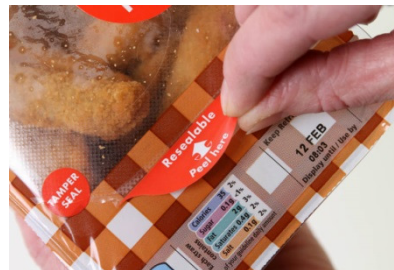




# Macfarlane Labels

Labels	Growth H1 2013	Growth 2012
Self-adhesive	(2.9%)	(6.4%)
Reseal-it	13.0%	9.1%

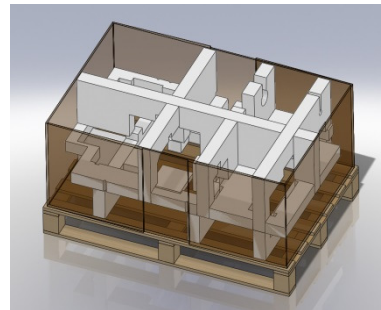
- Sales flat albeit improved customer/product mix, H1 contract renewals
- Reseal-it growth is lead by machine sales – forerunner of label sales
- Strong US customer demand for Reseal-it expected in H2 2013
- Labels profitability consistent with H1 2012
- Move to better quality Wicklow site successfully completed



# Macfarlane Design & Manufacture



- Packaging Design & Manufacture sales at similar levels to 2012
- Focus on design-led composite packs - added value business
- Good growth from higher margin segments
- Distribution partnership is 23% of total sales (same as 2012)
- Profitability £0.3m ahead 2013 vs. 2012



**DOMINO**

**MEGGITT**

# Pension Scheme Deficit



£m	2013 H1	2012
<b>Deficit at start of period</b>	<b>18.9</b>	20.5
Ongoing accrual/Interest cost	<b>0.5</b>	1.1
Contributions	<b>(1.5)</b>	(2.6)
Pension Increase Exchange	<b>0.0</b>	(1.9)
Bond yield	<b>(2.1)</b>	4.2
RPI/CPI assumptions	<b>0.6</b>	0.7
Mortality assumptions	<b>0.4</b>	0.0
Investment gains	<b>0.0</b>	(1.6)
Spouse's Pension Assumption	<u><b>0.0</b></u>	<u>(1.5)</u>
<b>Deficit at end of period</b>	<u><b>16.8</b></u>	<u>18.9</u>

Own shares £0.2m

Increase 0.2% to 4.6%

Increase 0.5% to 3.4%

# Pension Scheme



<b>Investments</b>		<b>H1 2013</b>	<b>2012</b>
Diversified Growth Funds		<b>£13.4m</b>	£13.0m
UK Corporate Bonds/Gilts		<b>£22.3m</b>	£23.5m
UK Equities		<b>£ 7.6m</b>	£ 7.5m
Overseas Equities		<b>£ 8.2m</b>	£ 7.0m
Cash		<b><u>£0.6m</u></b>	<u>£0.3m</u>
<b>Total</b>		<b><u>£52.1m</u></b>	<u>£51.3m</u>
<b>Liabilities</b>			
Active members	27	<b>£ 5.7m</b>	£ 6.2m
Deferred members	324	<b>£28.8m</b>	£30.7m
Pensioners	<u>313</u>	<b><u>£34.4m</u></b>	<u>£33.3m</u>
<b>Total</b>	<u>664</u>	<b><u>£68.9m</u></b>	<u>£70.2m</u>

# Key Actions - Distribution

Improve customer retention, product penetration and new business, through new customer segmentation

Growth opportunities in Internet Retail, 3PL and National Accounts

Optimise benefit of [www.macfarlanepackaging.com](http://www.macfarlanepackaging.com) and Customer Connect

Minimise impact of price increases on gross margin

Ongoing attention to cost reduction

Further improve cash management

Infill acquisitions under consideration

# Key Actions - Manufacturing

## Labels

Focus on higher added value products and services

Continue to improve operational efficiencies

Extend Reseal-it product range

Build on new strategic Irish location with Labels and Packaging offering

## Packaging Design & Manufacture

Focus on design led activity

Increase penetration of aerospace and medical markets

Improve operating margins at both sites

Strengthen partnership with Distribution

# Conclusions

- Demand outlook remains subdued – H2 sales have seasonal benefit
- Trading agenda:
  - Distribution focus on identified growth opportunities – Internet Retail, 3PL and National Accounts
  - Infill acquisitions being considered
  - Manufacturing focus on higher added value products and services
- Balance sheet agenda:
  - Implement additional pension deficit reduction actions
  - Focus on cash generation
- Bank facilities of £11.0m renewed until February 2014
- New Corporate broker – recent changes to the share register
- A strong platform for progress in 2013 and beyond, based on the implementation of strategic actions